

#### **2014 Budget Execution**

Ву

**Patrisse** 

**June 2014** 

**Beyond connection:**Internetworking for African Development



## 2014 ..so far...

- A typical start of operations; relatively quiet and slow Q1
- For the Finance unit, the first part of 2014 devoted to statutory audit preparations for financial year to December 2013.
- At the same time Billing unit completed the Annual Billing exercise. Improved collection rate is a major focus for 2014 together with continuous cost control.



### Revenue

#### **Quarter 1 to March 2014**

#### **Fees Revenue**

			Annual	Actual Q1 vs	
	Actuals Q1	<b>Budgets Q1</b>	Budgets	Budget	
Existing Members	\$2,867,321	\$3,135,550	\$3,135,550	91%	
New Members	\$116,234	\$275,350	\$765,333	15%	

Total

\$2,983,555 \$3,410,900 \$3,900,883

**76%** 



## Revenue

- By the end of Q1, 76% of the annual revenue budgeted has been realised.
- Lower Fee renewals from existing members is attributed to existing members who had not yet settled their 2013 fees. Therefore 2014 invoices not issued.
- New membership is expected to pick up during Q2 and Q3



### Revenue

Fees collection rate has improved from previous years

Fees Collections Rate			
	Q1-2014	Q1-2013	Q1-2012
Rate	78%	55%	45%

- Improved collection rate has been a direct result of the late payment penalty levied.
- In addition a Billing Unit was created mid 2013 to oversee all matters relating to Billing
- For 2014 Billing exercise, fee invoices were sent by courier, email and posted on MyAfrinic.



# **Operating Costs**

Opearating Costs - Q 1 to March 2014

Q 1 to March 2013		Q 1 to March 2014	Annual Budget	Actuals vs Budgets %
	Administrative expenses			
426,047	HR	543,892	2,442,772	22%
13,602	Telephone & Comm.	12,379	61,864	20%
0	Computer expenses	8,732	19,217	45%
62,260	Office expenses	77,168	246,312	31%
592	Motor vehicle expenses	432	4,300	10%
6,301	Insurance	7,702	11,600	66%
1,962	Printing, postage & stationery	6,062	15,003	40%
10,264	Bank charges	15,359	25,000	<b>61</b> %
302	Professional fees	2,667	15,720	<b>17</b> %
40,380	Depreciation	53,750	215,000	25%
11,111	Legal & Consulting fees	5,000	63,767	8%
572,821	Total Administrative expenses	733,143	3,120,556	23%



# **Operating Costs**

Opearating Costs - Q 1 to March 2014

Q 1 to March 2013		Q 1 to March 2014	Annual Budget	Actuals vs Budgets %
	Distribution expenses			
363	Marketing & Comm expenses	692	35,918	22%
0	Bad debts	0	20,000	0%
0	Meeting Expenses	443	190,000	0%
0	Members Training	0	100,000	0%
32,488	Travelling Expenses	113,908	410,000	28%
_	Research & Development	-	50,000	0%
_	Entertainment expenses	_	-	0%
_	IPv6 Outreach Program	-	25,000	0%
_	Contribution	-	98,000	0%
_	Remote Sites Ops Expenses	_	2,340	0%
32,851	<b>Total Distribution expenses</b>	115,043	931,258	12%
-	Other Costs	-	2,500	0%
605,672	<b>Total Operating expenses</b>	848,186	4,054,314	21%



# **Operating Costs**

- By the end of Q1, Admin costs reached 23% of the annual budget whilst Distribution costs achieved 12%
- Overall, Operating costs have used up 21% of the annual budget
- No significant deviation from the original budget is being anticipated.



## **Bad Debts**

- The incidence of Bad Debts, the past years, have impacted both the bottom line and future revenue profiles.
- Since 2013, closer attention is being paid to unsettled fees and reviews are conducted as an ongoing exercise with a view to minimizing the level of write-offs.
- Increased effort by the Billing Unit and Member Services



# Challenges...

- Keeping Operating costs within budgeted limits.
- Maintain high fee collection rate and to close the year with a low Trade receivables.
- Reduced level of resources reclaim as a result of non payment.
- Encourage the use of MyAfrinic by members.



# **Balance Sheet December 2014**

#### **BUDGETED STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2014**

	As at 31 December 2014		
	Rs	US\$	
ASSETS			
Non-current assets			
Plant and equipment	20,057,939	\$668,598	
Intangible assets	1,773,334	\$59,111	
	21,831,273	\$727,709	
Current assets		_	
Trade receivables and other assets	6,215,199	\$207,173	
Cash and cash equivalents	32,478,141	\$1,082,605	
	38,693,340	\$1,289,778	
Total assets	60,524,613	\$2,017,487	
RESERVES AND LIABILITIES			
Revenue reserve	473,611	\$15,787	
Other reserve	39,693,750	\$1,323,125	
Net assets attributable to members	40,167,361	\$1,338,912	
Non current liabilities	10,107,301	ψ1,555,51 <u>2</u>	
Finance lease obligations	636,412	\$21,214	
Current liabilities	,	. , ,	
Finance lease obligations	253,122	\$8,437	
Trade and other payables	19,467,718	\$648,924	
	19,720,840	\$657,361	
Total reserves and liabilities	60,524,613	\$2,017,487	

# Thank you for your Attention

**Questions?** 

